

# Intelligent Optimization: Evaluating the Role of AI-Based Modeling in Transforming Supply Chain Management

Yashvi Agarwal

*Student at Welham Girls' School, Dehradun, India*

---

## Abstract

*This paper examines the potential of AI-based modeling to enhance supply chain management (SCM) processes and boost economic efficiency. It begins by discussing the evolution of artificial intelligence and its core models, including machine learning, neural networks, and natural language processing. The study then examines how these technologies are applied across various functional areas of SCM, including demand forecasting, inventory control, distribution, and customer engagement. Drawing on examples from leading firms like Walmart and Amazon, the paper highlights how AI enhances decision-making, agility, and cost-effectiveness in supply chains. It also considers key limitations such as implementation costs and resistance to change. Ultimately, the paper argues that while AI holds transformative potential, its full impact depends on overcoming structural and technological barriers to adoption.*

**Key Words:** *AI modeling, supply chain optimization, machine learning, economic efficiency, digital transformation*

Date of Submission: 01-10-2025

Date of Acceptance: 11-10-2025

---

## I. Introduction

What if the key to a faster, smarter, and more resilient supply chain wasn't human at all but artificial?

At the most fundamental level, supply chain management (SCM) is the strategic integration of internal operational resources with the activities of external stakeholders to ensure a cohesive and efficient end-to-end supply chain performance (IBM, 2022). It plays a vital role in supporting economic activity by facilitating the efficient flow of resources and coordination across sectors. This management system consists of both its "hard" (i.e., technical) and "soft" (i.e., people) aspects, reflecting the fact that the field is at the intersection of many disciplines, such as marketing, management, operations research, logistics, etc., ensuring that items are accessible to the customers in the right place, at the right time in excellent condition. However, the traditional supply chain struggles with inefficiencies stemming from limited transparency, manual errors, poor coordination, volatile demand, and inflexibility – factors that collectively hinder responsiveness and disrupt inventory management, compromising operational resilience in dynamic market environments (SmartMakers, 2023).

As we try to grapple with the struggles faced in forecasting and analyzing complex market patterns, the slow yet steady integration of Artificial Intelligence (AI) into the SCM sphere offers a more sophisticated approach to tackling the problems. AI, particularly machine learning, unlike traditional methods, which often rely on simplistic assumptions, can analyze vast amounts of historical data, identify complicated patterns, and learn from these patterns to make accurate predictions about future demand (Paul and Sarkar, 2023). Furthermore, these algorithms can incorporate various external factors, including market trends and economic indicators, to provide a more comprehensive view of demand. This leads us to the question: **To what extent can AI-based modeling optimize supply chain management (SCM) processes and improve economic efficiency?**

This research paper will discuss the potential of AI-based modeling to significantly improve supply chain efficiency and support stronger economic performance by making processes faster, smarter, and more responsive. However, it will also focus on the challenges associated with such integrations, such as high setup and maintenance costs, the need for trained professionals to manage AI systems, and the risk of using poor-quality data that companies must overcome to fully benefit from these tools.

## Types of AI Models

We are now in the era of the 4th Industrial Revolution, referred to as Industry 4.0, which represents a new era of innovation in technology, particularly in AI-driven technologies (Sarker, 2022). This digital revolution begins with data collection, followed by the application of AI to interpret the data. But what is AI, and how do these AI systems interpret this data?

With advancements in technology, systems have gained greater capacity for advanced problem-solving through artificial intelligence (AI), which enables computers and machines to mimic human intelligence in tackling complex tasks. The field of AI has come a long way since its inception, evolving from the realm of

science fiction into an increasingly indispensable technology transforming industries and lives worldwide today. The journey of AI began in the 1950s with the pioneering work of Alan Turing, who proposed the Turing Test to determine whether a machine could mimic human intelligence. In the 1960s, AI research gained momentum with the development of the first AI programming language, LISP, by John McCarthy. Early AI systems focused on symbolic reasoning and rule-based systems, resulting in the development of expert systems in the 1970s and 1980s (Marr, 2023). It was the 1990s that the world witnessed a shift towards machine learning and data-driven approaches, which eventually evolved AI from rule-based systems to advanced machine learning and neural networks.

AI models operate by receiving large datasets and generating technical approaches to discover pre-existing trends and patterns within the dataset provided to the program. Since the model is developed on a program that runs on large datasets, it enables the algorithms to find and understand the correlations in these patterns and trends, which can be used to forecast or formulate strategies based on previously unknown data inputs (HPE, 2025). The intelligent and logical approach to decision-making that utilizes available data inputs is called AI modeling.

This modeling is carried out in three fundamental steps (HPE, 2025):

1. **Modeling:** The first stage is to develop an AI model, which engages in a complicated algorithm or layers of algorithms to analyze data and make judgments based on that data
2. **AI model training:** The AI model must be trained in the second stage, either through supervised learning (where the data provided has pre-existing relations between input data) or unsupervised learning (where the model is not given access to labeled data) to ensure maximum efficiency.
3. **Inference:** This stage involves deploying the AI model in its actual use case, where it regularly draws logical inferences from the available information in real-life scenarios.

Once the AI has been modeled, it may be widely used across various sectors as required.

Delving deeper into this realm, we will now be exploring certain key techniques associated with AI-based modeling.

#### Machine Learning

Machine learning (ML) is typically the study of computer algorithms that automate the building of analytical models. These models are often composed of a set of rules, procedures, or sophisticated “transfer functions” that can be used to identify interesting data patterns or predict behavior (Sarker, 2022). For modeling in a particular problem domain, various machine learning techniques can be employed according to their learning principles and the capabilities they require. This involves training the AI model through either supervised learning or unsupervised learning, as discussed above. Other learning techniques may also include semi-supervised learning.

#### Neural Networks and Deep Learning

Neural networks are machine learning models that mimic the complex function of the human brain. These models consist of interconnected nodes or neurons that process data, learn patterns, and enable tasks such as pattern recognition and decision-making across various industries. Deep learning, on the other hand, is a specialized subset of machine learning that utilizes neural networks with many layers, hence the term “deep.” The depth of these networks enables them to model complex and abstract patterns in data, making them incredibly powerful for a wide range of applications. Hence, while neural networks provide the fundamental structure, deep learning leverages the power of depth to tackle more complex and abstract problems (J, 2024). Together, they may be used for image and speech recognition.

#### Data Mining and Knowledge Discovery

Data mining is described as the process of extracting useful patterns and knowledge from huge volumes of data. There are four types of this analytics highlighted below, which can be used to build the corresponding data-driven models (Sarker, 2022).

- **Descriptive analytics:** It is the analysis of historical data to have a better understanding of how a business has changed. Thus, descriptive analytics answers the question, “What happened in the past?”
- **Diagnostic analytics:** It is a type of sophisticated analytics that explores data or content to figure out “Why did it happen? It helps in identifying the root cause of the problem.
- **Predictive analytics:** This type of advanced analytics typically explores data to answer the question, “What will happen in the future?” Thus, the primary purpose of predictive analytics is to identify and, in most cases, answer this question with a high degree of confidence.
- **Prescriptive analytics:** This focuses on advising the optimal course of action based on data to maximize the

total outcomes and profitability.

#### Rule-based Modeling and Decision Making

A rule-based system is used to store and modify knowledge, enabling the understanding of data in a meaningful way. A rule base is a knowledge base that has a list of rules. In most cases, rules are written as IF-THEN statements to process and read data according to the set of instructions given.

#### Text Mining and Natural Language Processing (NLP)

Text mining is the process of extracting meaningful information from various text or written resources, including websites, books, emails, and other digital documents. Text mining achieves this by employing multiple analysis techniques, including natural language processing (NLP).

NLP is a text analysis technique that enables machines to understand and interpret human speech. NLP tasks include speech recognition, also known as speech-to-text, as well as word segmentation and tokenization (Sarker, 2022). NLP combines computational linguistics with statistical, machine learning, and deep learning models, enabling computers to process human language in the form of text or speech data and comprehend its whole meaning, including the speaker's or writer's intent and sentiment.

In conclusion, together, these AI techniques demonstrate immense potential in transforming how data is interpreted and used. By enhancing the accuracy, efficiency, and adaptability of data-driven decisions and predictive analytics, they are shaping the future of intelligent systems across diverse sectors.

## **II. Applications And Modalities Of AI**

Having explored the foundational models that underpin AI, ranging from machine learning algorithms to complex deep neural networks, it is equally important to examine how these models are applied in real-world settings. AI technologies are deployed across various modalities, each tailored to specific types of data and tasks. AI can be broadly categorized into five distinct types, each representing a progressive stage of capability; this research paper endeavors to explore and explain these classifications in depth.

#### Analytical AI

These AI systems are based on statistical machine learning, designed for specific tasks such as classification, prediction, or decision-making based on structured data. These systems aim to discover new insights, patterns, and relationships in data, and in return, assist in decision-making by analyzing this data. Analytical AI typically employs a range of simpler machine learning approaches, including supervised learning, unsupervised learning, and various neural network architectures tailored to specific tasks (Davenport and High, 2024). The models are typically trained on past data, and the knowledge of that is applied to predict new data in real-world situations. Therefore, in the domain of today's business intelligence, it has become a core part of AI that can provide insights to an enterprise and generate suggestions or recommendations through its analytical processing capability (Sarker, 2022).

#### Functional AI

This AI system operates similarly to analytical AI, as it also explores massive quantities of data for patterns and dependencies. However, unlike analytical AI, it executes actions rather than making recommendations (Sarker, 2022). For instance, being part of the IoT cloud, it can identify a machine breakdown pattern in the sensor data received from a specific machine and trigger a command to shut it off. This facilitates more efficient and timely decision-making in complex situations where outcomes are unclear (Evans, 2024). In other words, functional AI may be used to fine-tune business processes, ensure efficient management of a company, and become a valuable tool in human advancement.

#### Interactive AI

AI systems that enable efficient and interactive communication automation without compromising interactivity may be termed as interactive AI. They are essential in building chatbots and smart personal assistants, particularly in the commercial sphere (Richie, 2024). They boost the economy by equipping companies with technology that enables customer service departments to handle inquiries in real-time more effectively, such as guiding customers through troubleshooting steps. Interactive AI can also assist with sales by facilitating engaged, personalized conversations with customers based on their stage in the purchasing process (Menchaca, 2023). They adapt to user input, learn over time, and are designed to achieve specific user goals efficiently, training on high-quality video and image data.

### Textual AI

Text classification is a core natural language processing (NLP) task within AI that utilizes machine learning and deep learning techniques to automatically assign predefined labels to textual data, enabling efficient large-scale semantic analysis. Text classification in AI aims to categorize text data using AI, as most data is unstructured in nature. In the context of NLP text classification, there are three main processes that the AI must complete: primarily language detection, topic detection, and, lastly, carrying out sentiment analysis (Zharovskikh, 2023). These processes enable individuals to generate intelligent texts within seconds, thereby easing the workload on the company's teams. Integrating this AI into businesses will maximize automation and reduce operational costs, enabling companies to advance toward a better economic future.

### Visual AI

Visual AI is the innovation that enables computers to comprehend and interpret visual data, including images, videos, and everything in between. Visual AI uses a combination of technologies, including computer vision, deep learning, and machine learning algorithms, to analyze and understand visual data. It then leverages these technologies to perform functions such as object detection and tracking, scene understanding, activity recognition, face detection and analysis, and much more. To do visual AI at scale, it utilizes neural networks, large computing power, algorithms, and training techniques to learn complex data patterns processed in image recognition. NLP is also utilized to perform and complete visual AI tasks depending on the use case.

In conclusion, AI models are poised to revolutionize the human world by enhancing efficiency, improving decision-making, and enabling more intelligent and adaptive systems. As we speak, they are paving the way for innovation and transformative change across sectors.

## III. Evaluation Of AI-Based Modeling In Supply Chain Management (SCM)

There has been a drastic transformative shift in the world of SCM due to the incorporation of AI into the global realm today. AI-based modeling is being integrated across the key areas of the supply chain, namely:

1. **Planning**
2. **Sourcing, Production, and Distribution**
3. **Customer service**

From forecasting demand to optimizing inventory management and enhancing customer interactions, these models are transforming the way supply chains operate.

**Planning** is the foundation of any SCM. At this stage, accurate demand forecasting is crucial, as it enables businesses to optimize their inventory, align production with anticipated sales, and minimize both overstocking and stockouts (Skillfloor, 2023). Machine learning (ML) models are particularly well-suited to this stage due to their ability to identify complex patterns in large datasets and continuously improve with new data.

Demand forecasting is the ability of an AI model to estimate the customer demand by analyzing historical data. ML takes this process to the next level by enabling enhanced forecasting based on real-time data from various sources, including demographics, weather, online reviews, and social media (Dilmegani, 2020). In doing so, supply chain networks can outperform networks managed manually by data analysts and adapt to external changes using this real-time data.

As one of the world's largest multi-billion-dollar companies and most data-driven retailers, **Walmart** has been at the forefront of utilizing innovative technologies to optimize its SCM. It supports its suppliers in planning and forecasting by providing advanced platforms, such as Supplier One and Scintilla (formerly known as Luminare) (Gloy, 2020). These platforms offer real-time data to enhance supply chain efficiency and response to customer demand. They also utilize AI models, such as Google's BERT and GPT-4, to negotiate contracts with suppliers, as well as for forecasting, procurement, and inventory management. The results of this have yielded significant results. Automation in the supply chain is estimated to improve unit cost averages by around 20% (Zaytsev, 2023). Analysts expect Walmart's net sales to increase between 3% and 4% in the first quarter of fiscal 2026, with a forecast of \$694.7 billion to \$701.5 billion by the end of the year (Wolff, 2025).

**Sourcing and production** is a stage that involves making strategic decisions regarding procurement and supplier relationships. A significant challenge that several supply chains face at this point is inventory management. Deciding when to reorder, how much to produce, and how to adapt to changes in supply and demand conditions becomes a crucial point here. This is when AI comes into use. Its power lies in its capacity to detect patterns and trends within data and analyze this data to reveal insights that manual analysis may overlook (Takyar, 2023). Furthermore, these modules continuously learn and adapt over time by refining their algorithms to better reflect changing market dynamics and business conditions. Hence, this ensures maximum efficiency when managing inventory.

An AI-based inventory management system utilizes data from various sources, including sales, supplier details, and market trends. This data is cleaned and organized through data pipelines, then turned into useful formats using embedding models like ChatGPT. The system stores this information in a special database for quick

access. When a user asks a question, such as "how much stock is left" or "when to reorder," an orchestration layer finds the relevant data and sends it to an AI model for processing (Takyar, 2023). The AI then gives helpful suggestions, which are shown in a simple app. Everything is available on cloud platforms to keep it fast, accurate, and scalable.

**Amazon** is renowned for transforming its supply chain and logistics through the use of AI modelling. These AI models allow Amazon to replenish inventory in real-time, reducing the likelihood of stockouts. With its massive global network of warehouses and distribution centers, Amazon uses AI to manage inventory across multiple locations, ensuring that products are available when customers need them. These tools also help Amazon keep track of expired and non-expired products, ensuring that ingredients are delivered fresh to customers' doorsteps (Taylor, 2025). AI-powered robots also assist with warehouse operations, efficiently moving products to meet demand. This also improves the overall customer experience, as Amazon can offer faster shipping times and increase customer satisfaction. The transition in the U.S. has reduced delivery times, with a 65% year-over-year increase in same-day deliveries by Q4 2023 (Ghai, 2023).

The last and arguably most important stage of SCM is **customer service**. This stage requires quick and accurate responses to complaints, suggestions, and orders, which are essential for maintaining a strong brand reputation and building the company. Natural language processing (NLP), a subset of AI, is used in this process. NLP understands human language, thereby enhancing customer care through artificial means.

NLP enables chatbots and virtual assistants to comprehend user intentions, process complex queries, and deliver human-like responses. These interactions feel natural and seamless, which improves customer engagement and builds their trust. By automating repetitive tasks, such as answering FAQs or confirming order details, NLP frees up human agents to focus on more complex issues (Reaburn, 2019). These models also provide 24/7 support, ensuring that customer queries are addressed instantly even outside of business hours, which is particularly useful when a business has global clients. Furthermore, an NLP system can also analyze past interactions and preferences to tailor responses to individual users. Whether it's suggesting relevant products, recalling previous issues, or adjusting the tone based on sentiment, NLP makes personalized support at scale easy.

### Barriers to AI Integration in Supply Chain Management (SCM)

While AI modelling does have its benefits in SCM, it is not without its challenges and doubts.

Firstly, setting up AI models is expensive. A large amount of costing is required for computing, cloud storage, data analytics tools, etc, and hiring and training experts adds to this expense. Secondly, AI models rely on accurate, high-quality data to make reliable predictions. Hence, if this data is outdated, it may lead to misjudging inventory needs and unreliable demand forecasting. While multi-billion-dollar companies like Amazon and Walmart have the financial muscle to invest in advanced data collection systems, smaller companies struggle with inconsistent data sources and lack the budget to build a reliable data system.

Additionally, since all the data is managed on the cloud, these online interconnected systems are highly vulnerable to cyberattacks, where hackers could steal data or disrupt operations. A breach could easily lead to financial losses, damaged reputation, and major delays in the supply chain system. Thus, the fear of cyberattacks could make businesses hesitant to incorporate AI models into their systems. Lastly, there is resistance to change. Many companies and employees are accustomed to traditional SCM methods, such as manual planning and spreadsheet-based tracking. Switching to AI requires learning new tools and techniques outside of their comfort zone, which can often make people feel uncomfortable, hence resisting the implementation of these AI models.

## IV. Conclusion

SCM has long focused on integrating both internal and external resource flows to ensure efficient coordination, balancing technical systems with human factors to enable timely product delivery. While traditional SCM has faced challenges such as poor quality data, volatile demand, and inflexibility, this research paper aimed to analyze how the integration of AI and its models offers a solution by analyzing vast sets of data, identifying complex patterns, and ensuring operational efficiency.

Since its inception in the 1950s, with Alan Turing's Turing test, and the development of LISP in the 1960s, AI has advanced from simple rule-based systems. At the core of these advancements lie AI-based modeling systems, which are processes that construct algorithms to analyze data, identify trends, and generate valuable insights, primarily through three fundamental steps: modeling, training, and inference. The primary AI models mentioned in this paper include: Machine learning, Neural Networks and Deep Learning, Data mining and knowledge discovery, Rule-Based Modeling, Text Mining, and Natural Language Processing. The application of these models gives rise to varying modalities of AI, including Functional AI, Textual AI, Visual AI, Analytical AI, and Interactive AI.

Today, AI has significantly transformed SCM by optimizing key areas such as planning, sourcing, production, distribution, and customer service. ML models continue to enhance demand forecasting by analyzing both historical and real-time data, while other AI tools improve inventory management by identifying patterns in

sales and market trends. In customer service, AI enables more personalized and real-time interactions with consumers. The adoption of such systems by companies like Walmart and Amazon stands as a testament to AI's transformative impact on SCM. However, that being said, AI adoption has its challenges. High implementation costs, vulnerability in cloud-based systems, and resistance to transition from traditional SCM planning are a few limitations that underscore the need for affordable, user-friendly AI tools to expand accessibility.

In conclusion, while AI modeling holds the potential to revolutionize SCM to a great extent, its true impact will remain limited unless we address the critical challenges that accompany it. Nonetheless, as innovation continues and barriers to adoption diminish, AI-based modeling is poised to become an indispensable driver of efficiency and resilience in modern supply chain systems. The future of SCM lies in harmonizing intelligent automation with strategic human oversight.

### Bibliography

- [1]. Davenport, T.H. And High, P. (2024). How Gen AI And Analytical AI Differ — And When To Use Each. [Online] Harvard Business Review. Available At: <https://hbr.org/2024/12/how-gen-ai-and-analytical-ai-differ-and-when-to-use-each>.
- [2]. Dilmegani, C. (2020). Demand Forecasting In The Age Of AI & Machine Learning [2020]. [Online] Appliedai. Available At: <https://research.aimultiple.com/demand-forecasting/>.
- [3]. Evans, J. (2024). 6 Functional Types Of Artificial Intelligence. [Online] B2B News Network. Available At: <https://www.b2bnn.com/2024/09/6-functional-types-of-artificial-intelligence/> [Accessed 1 Jul. 2025].
- [4]. Ghai, N. (2023). Grocery Doppio. [Online] Grocerydoppio.Com. Available At: <https://www.grocerydoppio.com/articles/how-amazon-benefits-from-automation-in-its-fulfillment-strategy>.
- [5]. Gloy, D. (2020). Demand Sensing In The Walmart Supply Chain. [Online] Supplierwiki. Available At: <https://supplierwiki.supplypike.com/articles/demand-sensing-in-the-walmart-supply-chain>.
- [6]. HPE (2025). What Are AI Models? | Glossary. [Online] Hpe.Com. Available At: <https://www.hpe.com/in/en/what-is-ai-models.html>.
- [7]. IBM (2022). What Is Supply Chain Management? [Online] Ibm.Com. Available At: <https://www.ibm.com/think/topics/supply-chain-management>.
- [8]. J, P.K. (2024). In The Ever-Evolving Landscape Of Artificial Intelligence And Machine Learning, The Terms ‘Neural Networks’ And ‘Deep Learning’ Are Often Used Interchangeably. However, While They Are Closely Related, They Are Not Exactly The Same. [Online] LinkedIn.Com. Available At: <https://www.linkedin.com/pulse/understanding-relationship-between-neural-networks-deep-pranav-j-bxhke> [Accessed 1 Jul. 2025].
- [9]. Marr, B. (2023). The Evolution Of AI: Transforming The World One Algorithm At A Time. [Online] Bernard Marr. Available At: <https://bernardmarr.com/the-evolution-of-ai-transforming-the-world-one-algorithm-at-a-time/>.
- [10]. Menchaca, L. (2023). AI In Business: Make Way For Interactive AI. [Online] Forcepoint. Available At: <https://www.forcepoint.com/blog/insights/interactive-ai-next-big-thing>.
- [11]. Paul, R.K. And Sarkar, B. (2023). Transforming Supply Chain Management: The Impact Of AI-Powered Demand Forecasting | Manufacturing & Logistics IT Magazine. [Online] WwW.Logisticsit.Com. Available At: <https://www.logisticsit.com/articles/2023/08/04/transforming-supply-chain-management-the-impact-of-ai-powered-demand-forecasting>.
- [12]. Reaburn, C. (2019). 9 Powerful Ways To Use NLP To Improve Customer Service. [Online] Nextiva Blog. Available At: <https://www.nextiva.com/blog/nlp-in-customer-service.html>.
- [13]. Richie, R.C. (2024). Basics Of Artificial Intelligence (AI) Modeling. Journal Of Insurance Medicine (New York, N.Y.), [Online] 51(1), Pp.35–40. Doi:<https://doi.org/10.17849/insm-51-1-35-40.1>.
- [14]. Sarker, I.H. (2022). AI-Based Modeling: Techniques, Applications And Research Issues Towards Automation, Intelligent And Smart Systems. SN Computer Science, 3(2). Doi:<https://doi.org/10.1007/s42979-022-01043-x>.
- [15]. Skillfloor (2023). AI In Supply Chain Management: Enhancing Logistics And Forecasting. [Online] Medium. Available At: <https://skillfloor.medium.com/ai-in-supply-chain-management-enhancing-logistics-and-forecasting-ef5d7904ec37>.
- [16]. Smartmakers (2023). Overcoming Traditional Supply Chain Challenges With The Help Of Iot-Based Solutions | Smartmakers. [Online] Iot Solutions - Smartmakers. Available At: <https://smartmakers.io/en/ueberwindung-traditioneller-herausforderungen-in-der-lieferkette-mit-hilfe-iot-basierter-loesungen/>.
- [17]. Takyar, A. (2023). AI In Inventory Management: An Overview. [Online] Leewayhertz - AI Development Company. Available At: <https://www.leewayhertz.com/ai-in-inventory-management/>.
- [18]. Taylor, A. (2025). How AI-Powered Inventory Management Helps Amazon And Walmart Reduce Stockouts. [Online] Cleverence.Com. Available At: <https://www.cleverence.com/articles/business-blogs/how-ai-powered-inventory-management-helps-amazon-and-walmart-reduce-stockouts/>.
- [19]. Wolff, R. (2025). Walmart Forecasts Slower Growth As Economic Uncertainty Challenges Consumer Spending. [Online] EMARKETER. Available At: <https://www.emarketer.com/content/walmart-q4-2025>.
- [20]. Zaytsev, A. (2023). Case Study: Walmart’s AI-Enhanced Supply Chain Operations. [Online] AIX. Available At: <https://aiexpert.network/case-study-walmarts-ai-enhanced-supply-chain-operations/>.
- [21]. Zharovskikh, A. (2023). Text Classification In Artificial Intelligence: Big Overview. [Online] Indata Labs. Available At: <https://indatalabs.com/blog/text-classification-in-artificial-intelligence>.